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How coastal strategic planning reflects interrelationships between ecosystem services: A four-step method

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ABSTRACT

Explicit and integrated inclusion of ecosystem services (ESs) and their interrelationships can improve the quality of strategic plans and decision-making processes. However, there is little systematic analysis of how ES interrelationships are framed in policy language, particularly in coastal planning discourse. The objective of this paper is therefore to present a four-step method, based on content analysis, to assess ES interrelationships in coastal strategic planning documents. The method consists of: 1) selecting strategic plans; 2) identifying ESs; 3) identifying drivers, ESs and their effects; and 4) constructing relational diagrams. The four-step method is applied to a case of Jiaozhou Bay in China, demonstrating its capacity of identifying which drivers and ES trade-offs and synergies are formulated in coastal strategic plans. The method is helpful to identify overlooked ES interrelationships, inform temporal and spatial issues, and assess the continuity of plans' attention to interrelationships. The main methodological contributions are discussed by emphasizing its broad scope of drivers and ESs and an explicit distinction among the cause of relationships. The developed method also has the potential of cross-fertilizing other kinds of approaches and facilitating practical planning processes.

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1. Introduction

Coastal areas are difficult to manage because they involve dynamic natural systems that are increasingly under pressure from expanding socio-economic systems [1]. One central challenge for coastal management and planning is to develop innovative approaches for managing diverse uses of ecosystems through a range of activities [2]. To meet this challenge, an ecosystem services (ESs) approach has been increasingly adopted in ecosystem-based coastal management, marine spatial planning and strategic environmental assessment (e.g., [3,4]). The concept of ESs helps us assess how these services benefit humanity and how human actions generally impact ecosystems and the delivered ESs ([5,6]). The Millennium Ecosystem Assessment (2005) developed four broadly employed ES categories to help understand the above question: provisioning, regulating, cultural and supporting services.

A key difficulty in integrating these services into natural resource management and planning is their complex and dynamic

interrelationships in terms of trade-offs and synergies. Trade-offs arise when the attempt to optimize a single service leads to reductions or losses of other services [7]. A typical example would be a situation where offshore wind farm development enhances energy production but simultaneously has negative impacts on biodiversity [8]. ES synergies often arise when multiple services are enhanced simultaneously [9]. For instance, marine protection areas maintain habitats while also producing important a nursery function for certain fish [10]. These interrelationships usually emerge when several services respond to a driver modified by human management or due to the interplay between ESs [11]. It has been argued that more clarity on these interrelationships may reduce the risk of negative trade-offs and enhance potential win-win scenarios [11,12,13].

The consideration of ESs and their interrelationships in policy documents has been increasingly studied in environmental and planning literature ([14–16]). In particular strategic plans are concerned with coordinating diverse preferences and spatial uses of ESs within certain ecological and physical constraints. Scholars have argued that strategic plans function as political documents that are important in framing human-nature relationships and addressing anthropocentric pressures and ES dynamics ([14,17]). Previous studies have shown that there are trade-offs and synergies mentioned in strategic plans, which are usually in relation to,

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for instance, competing/multiple spatial uses, nature conservation, and environmental pollution [17,18]. Strategic plans can restrict a certain ES and in this way potentially eliminate conflicts (e.g. restrict tourism and leisure to protect tranquility and biodiversity; [18]), or refer to indirect and multiple effects of preserving a kind of ESs. For instance, some plans have shown a favor of protecting water supply and later recognized additional services such as recreation and climate regulation [17].

The literature confirms that activities, impacts, trade-offs and synergies are key elements represented in many policy documents including strategic plans (e.g. [16,17,19]). It has also been found that a clarification of the integration of ES interrelationships may improve the quality of strategic plans and decision-making processes [15,18]. However, the multiple ES-interrelations and ES trade-offs are often considered implicitly while making decisions on planning and management [13]. This is particularly true for coastal strategic planning, especially when both land and sea uses that cause off-site and long-term effects make ES interrelationships uncertain and complex [20,21]. To improve the ability of coastal strategic planning to be more sustainable and adaptive, a structured method is needed to clarify the integration of ES interrelationships in strategic planning documents.

Current approaches for measuring ES trade-offs and/or synergies can be broadly grouped into four main approaches: mapping (e.g. [22–24]), modeling (e.g. [25,26]), social-survey analysis (e.g. [19,27]), and content analysis (e.g. [17,18]). In addition, a large number of recent studies have used hybrid methods of mapping and modeling (e.g. InVEST and ARIES; [28,29]), or mapping and social-survey analysis (e.g. SolVES; [30]). Such approaches have also been employed in the field of coastal and marine management to ascertain the influence of diverse activities on key ESs (e.g. [8,31,32]).

Among those approaches, content analysis could be an important starting point for evaluating the quality of strategic plans concerning ES thinking [17], as it can reveal in a transparent manner which ES and their interrelationships have been included. Moreover, content analysis may enable further discussion on the continuity of attention to ES interrelationships within and between strategic plans. The analysis may also lead to a discussion on links between awareness as presented in plans and operational processes [14]. Previous content analysis approaches are mainly used for identifying ESs themselves in policy documents. There is little systematic and aggregative analysis of how ES interrelationships are framed in policy language, particularly in coastal planning discourse.

The objective of this paper is therefore to present a four-step method, based on content analysis, to assess ES interrelationships in coastal strategic planning documents. In this way, this paper aims to clarify ES interrelationships formulated in policy language, and it aims to provide insights into complex aspects of the coastal environment. Such clarification may enable strategic planning to be more adaptive and sustainable in coastal areas. The following section will explain the four-step method that we have formulated. Next, Jiaozhou Bay in China is used as a case to show the application of the method in practice. Then we will reflect on our method from an empirical perspective and a methodological perspective.

2. A four-step method to analyze ES interrelationships

2.1. Step 1: Selecting coastal strategic planning documents

In the literature, other authors typically start a content analysis of strategic planning documents with a demarcation of the research scope [14,15]. So which coastal strategic plans are taken as

the focus of research, for which period and why? In this context, previous studies have noted that a content analysis of coastal strategic planning documents is conditioned by the fact that diverse sorts of plans often have been developed within different government agencies [18]. Scholars have also noted that the various involved government agencies usually have different foci of interest and a restricted concern of ESs [13]. In addition, previous studies suggest that in particular strategic plans that have an overarching view concerning ESs, and that therefore have a broad influence on more specific spatial plans, are helpful to analyze the discursive representation of ESs [14]. Finally, previous studies usually focus on a certain progressive period, within which ES-related thinking has appeared in policy discourse; strategic plans that have been formulated within such a period are likely to embed ESs, trade-offs and synergies [16]. To summarize, for this initial step of demarcating the research scope, it is important to select documents based on the following criteria: (1) documents that have been developed within different key sectors, including urban planning, economic, environmental and water sectors; (2) documents that have an overarching and influential view on the allocation of ESs (e.g. guide other sub-plans, or related policies refer to these documents often); (3) documents that make efforts to involve innovative thinking and arrangements for ES governance (e.g. promote innovative instruments such as payment for ESs).

2.2. Step 2: Identifying ESs

Step 1 serves to formulate a database of relevant coastal strategic planning documents. Before being able to analyze interrelationships among ESs, the identification of which ESs are actually mentioned in the selected plans is an essential foundation [27]. It has been argued that a poor identification of ESs often results in insufficient discussion for uncovering trade-offs and realizing synergies [18,27]. Against this background, content analysis accompanied by text interpretation is generally seen as a useful method to identify ESs [14,17]. To better understand the inclusion of ES interrelationships, the second step therefore aims at identifying coastal ESs themselves by employing content analysis accompanied by text interpretation.

According to Wilkinson et al. [17], to enable coding consistency across different plans, it is important to design a coding system. This paper proposes a ES coding system (Table 1) based on the four standard classification system put forward in the Millennium Ecosystem Assessment (MA, 2005) [6]. Considering the particular ESs produced by coastal and marine ecosystems, the coding system has been specified and complemented with a range of concepts and examples from other research [33]. There are several reasons for choosing the MA classification. First, the four categories play a fundamental role because other modified classification schemes have widely employed them as a foundation (e.g. [34–36]). Second, in order to qualitatively identify how activities and ES interrelationships may be portrayed in strategic planning, scholars generally hold the view that it is appropriate to adopt the MA typology which has been used as a basis for prompting the discussion of social preference and values towards the environment [37]. This classification would thus serve our research goals better than others, which aim at valuing ESs [34,35], uncovering the processes of delivering benefits [38,39], analyzing spatial characteristics [40], or distinguishing between ES excludability and rivalness [41].

A third reason to adopt the MA classification concerns the supporting services. Current studies of valuation usually exclude supporting services or subsume them in the group of regulating services to avoid double counting of ES values [42,43]. However, in our case, double counting of supporting services should not be an

Table 1
Coastal ecosystem services related to coastal spatial planning [33].

Category	ES & examples
Provisioning	Fish & seafood
	Energy production (biomass fuel, offshore oil and gas, wind, tide and wave power)
	Biochemical and pharmaceutical uses
	Transport and navigation (use of waterways for shipping)
	Coastal space for industrial development and infrastructure
	Residential and industrial water supply (abstraction of water for residential and industrial purposes)
	Urban ecological intervals (dividing different developing groups/function zones)
Regulating	Prevention of floods, storms, tsunamis and typhoons (protection by biogenic structures)
	Seawater intrusion
	Algal blooms
	Erosion and siltation control (maintenance of productive sediments, mitigating the effects of sea-level rise)
	Water purification and waste treatment
Cultural	Climate regulation (balance and maintenance of the atmosphere)
	Tourism and recreation (beach tourism, sunbathing, diving, windsurfing and kite-surfing, fishing, spas and wellness centers, bird-watching)
	Cognitive values (education and research arising from the marine environment, school excursions, monitoring global environmental change and indicators of ecosystem health, long-term environmental records)
	Aesthetic beauty (landscape)
	Cultural heritage and identity (value associated with the marine environment itself)
Supporting	Sea sports (competitive sailing, yacht races and other seawater competitions)
	Maintenance of biodiversity
	Maintenance of habitats
	Resilience of ecosystems (ability to cope with natural and anthropogenic change)
	Soil formation

Table 2
Coastal ecosystem services presented in coastal strategic documents for Jiaozhou Bay [33].

Category	Plan 1	Plan 2	Plan 3	Plan 4	Sum	%
Four services sum					162	100
Provisioning					64	39.5
Fishery and seafood	0	3	5	2	10	6.2
Energy production	1	2	1	1	5	3.1
Biochemical and pharmaceutical use	1	3	5	2	11	6.8
Transport and navigation	2	2	3	2	9	5.6
Coastal space for industrial development and infrastructure	4	6	6	5	21	13.0
Space for urban ecological space	1	0	0	3	4	2.5
Residential and industrial water supply	0	1	1	2	4	2.5
Regulating					20	12.3
Flood, storm, tsunami & hurricane prevention	0	2	1	2	5	3.1
Seawater intrusion	0	2	0	0	2	1.2
Algal blooms	0	1	0	0	1	0.6
Erosion and siltation control	0	1	1	0	2	1.2
Water purification and waste treatment	1	2	3	2	8	4.9
Climate regulation	1	1	0	0	2	1.2
Cultural					49	30.2
Tourism and recreation	5	3	3	3	14	8.6
Sea sports	0	1	2	1	4	2.5
Cognitive values	1	7	6	6	20	12.3
Aesthetic beauty	2	0	0	2	4	2.5
Cultural heritage and identity	0	0	4	3	7	4.3
Supporting					29	17.9
Maintenance of biodiversity	2	4	1	1	8	4.9
Maintenance of habitats	3	4	5	9	21	13.0
Ecosystem resilience	0	0	0	0	0	0.0
Soil formation	0	0	0	0	0	0.0

issue since no valuation will be made in the method. Recent research [27,44] has suggested that it is important to consider supporting services and their institutional environment, as some supporting services (e.g. habitat protection, biodiversity and resilience maintenance) have become inherent to political discourses across the world. Fourth and finally, to gain a broad view of how coastal and marine resources are used and affected by human activities through strategic planning, some traditional abiotic services (regardless of ecological production processes) are considered to be important and inclusive. As the provisioning group under the MA classification shows flexible space for inclusion, space for navigation, industrial development and infrastructure and offshore wind have been added to this group and in this way also enrich the MA classification, following, for example, Atkins et al. [34].

Subsequently, each selected coastal plan can be examined sentence by sentence in order to identify the coastal ESs listed in the coding system. If a phrase or a sentence is referred to in a way that links it to the meaning of an ES concept or that contains any example stated in the coding system (Table 2), it should be marked. For example, if a plan prescribes the encouragement of overseas fishery or the establishment of an offshore fishing base, this should lead to a code 'fishery and seafood' under the category of provisioning services. To easily code and aggregate terms and phrases in documents, computer-aided tools for qualitative data analysis such as NVivo software and Atlas.ti software can be used [45]. In any case, it is important to note and summarize references/

codes to ESs from the documents. This identification is helpful to "explore word usage or discover the range of meanings that a word can have in normal use" [46]. The occurrence counting of ESs could be conducted to understand the different extents of ES emphases. However, the objective of this step is not quantifying ESs, but contextualizing ES codes to analyze their trade-offs and synergies.

2.3. Step 3: Identifying drivers, ESs and their effects

The third step is aimed at answering the 'how' question, that is, identifying activities that act as drivers, affect ESs and their links. This step typically focuses on coding texts on a more aggregated level and creating themes to link and describe the underlying meanings [47]. Screening and coding should thus focus on different types of activities (i.e. key drivers) that refer to the ESs as identified in Step 2. Direct and indirect effects between a type of activity and ESs can be coded and grouped into a theme, which can then be named as one type of interrelationship.

To better identify the effects and properly manage trade-offs and synergies, various scholars have argued that it is critical to understand the cause of the relationships, that is, the cause-effect mechanisms [11,28,48]. The aggregation of the interrelationships should rely on a clear cause-effect mechanism. In this context, the typology promoted by Bennett et al. [11] makes the following distinction: (1) "effects of drivers on multiple ESs" (2) "interactions among ESs". These mechanisms cover a variable relationship which goes beyond a linear relationship between ecosystem

structure (e.g. land cover) and ESs. The typology of Bennett et al. [11] has become widely accepted in the literature, and offers a useful way to further substantiate Step 3. Specifically, the typology indicates that the direction of the effect is either from drivers to ESs or from ES to ES, that is, bidirectional or unidirectional. This may be interpreted through the certain texts. Generally, words such as “cancel,” “forbidden,” “limit,” “control,” “reduce”, or “avoid” can be considered as negative effects. Narratives that include words such as “enhance,” “stimulate,” “provide,” “explore,” “preserve,” “restore,” “create,” “improve,” “benefit”, and “guarantee” indicate typical positive effects. For instance, if a plan prescribes that measures for restoring natural properties of aquaculture ponds should be taken to guarantee sea water quality, this will lead to a negative effect of the measures on the provisioning service of seafood. Meanwhile, the reduction of seafood from aquaculture may be interpreted as a positive influence on the service of water purification.

However, when carrying out a content analysis it is first of all important to keep in mind that this involves normative judgments on whether a word is interpreted as indicating positive effects or negative effects on ESs. It is impossible and undesirable for a content analysis not to involve subjectivity based on the researcher's own knowledge and view. The key point here is that “the researcher must ‘let the text talk’ and not impute meaning that is not there” [47]. For instance, in the case of creating industrial areas in a spatial plan, “create” directly means a promotion of using the provisioning service of spatial resource for industrial production. “Create” here may also be perceived as negative impacts on supporting and regulating services. If the texts did not mention the impacts on other services, however, the latter negative judgement should be avoided. A second key point to keep in mind is that the importance of coding the relationships between drivers and ESs lies not in quantitative results (e.g. the number of times the relationships appear). Rather, the aggregated-level coding process focuses on specific concepts of services, words and terms regarding impacts, and sentence constructions. The aim

here is to represent the latent content concerning drivers and ES interrelationships, which can be seen as the “relationship aspects” of codes in content analysis [47]. Therefore it is more appropriate to show the conceptual and aggregated relationships in a qualitative manner.

2.4. Step 4: Constructing relational diagrams

Although previous studies employed diverse quantitative and qualitative methods to analyze cause-effect mechanisms, the majority of these studies proved that it is useful to present the results of the interrelationships in various graphical ways (e.g. [28,49,50]). It has been argued that visualization can offer a structured and straightforward approach to diverse actors for understanding ES interactions, communicating conflicting interests and discussing solutions [9,49]. Therefore, the fourth step is aimed at depicting the identified interrelationships from Step 3 in a graphical way.

While the mechanisms of Bennett et al. serve as a guidance for Step 3, Step 4 aims to establish relational diagrams following the way in which Bennet et al. [11] proposed to structure driver-ESs and ES-ES mechanisms. These relational diagrams use symbols to indicate drivers, effects and services [11]. Fig. 1 shows some examples of relational diagrams, consisting of basic symbols to structure ES relationships. In each relational diagram, a topmost rectangle can be used to show the driver affecting ESs and the rectangles below are ESs; the solid arrow can indicate a positive influence, while the dotted arrow can indicate a negative effect; arrows may illustrate the directions of effects. Interrelationships can be further classified in terms of the attributes of a driver (the horizontal axis) and the degree of ES interactions (the vertical axis). The set of coordinates formulated by Bennett et al. [11] is useful to show the attributes of drivers and interconnections. Specifically, drivers can be categorized into two groups (see Fig. 1): a shared driver that directly affects multiple ESs; and an independent driver, which has direct impact on one service and indirect impacts on other services. The judgment of the degree of

Fig. 1. Diagram examples with essential elements to show ES relationships in Step 4.

Fig. 2. Jiaozhou Bay, Qingdao and Shandong Province.

interactions is general, namely the more ESs involved, the more and stronger the interactions will be.

To better understand trade-offs and synergies among a range of identified interrelationship themes, relational diagrams can be demonstrated in two groups. A trade-off group can consist of diagrams about managing services that may co-vary negatively (more of one means less of another; [44]), while a synergy group can involve co-varying positively (more of one means more of another; [44]) as a result of certain activities.

3. The application of the four-step method to Jiaozhou Bay

The four-step method was applied to the case of Jiaozhou Bay in China to assess its related coastal strategic plans. Jiaozhou Bay is located on the southern coast of Shandong Peninsula in East China (Fig. 2). The case is well-known for the diverse ESs for regional development and the severe conflicts of natural resources caused by intensive and long-term anthropogenic pressures [51,52]. There are various policy documents and scientific reports available for a better understanding of how ES interrelationships are presented in coastal strategic plans.

3.1. Selecting strategic plans

The first step was undertaken by focusing on coastal strategic plans that were formulated during the period 2008–2013, which is known to be a progressive period in which ecological issues and initiatives have been increasingly emphasized in the Jiaozhou Bay area. Attention was also paid to government agencies that have developed influential plans regarding ESs, such as the Urban Planning Bureau, the Development and Reform Commission, and the Municipal Government. Finally, four strategic plans for Jiaozhou Bay were chosen and collected from different official websites and responsible authorities. The “Conservation and Development around Jiaozhou Bay” Strategy of Qingdao (Plan 1) in 2008 was the

first of these plans to promote the concept of integrating ecological protection with industrial development for Qingdao City. It was an important urban space development strategy that enabled Qingdao to be part of The Development Plan of Shandong Peninsula Blue Economic Zone (Plan 2). This plan is the first national sustainable development strategy with a marine economy theme that highlights optimizing both seascape and landscape, producing modern marine industrial systems and enhancing marine ecological civilization. Two statutory urban strategic plans – The Twelfth Five-Year National Economic and Social Development Plans of Qingdao (Plan 3) and The Overall Urban Plan of Qingdao (2011–2020) (Plan 4) – also reflect the role of coastal and marine resources in Jiaozhou Bay in improving citizens’ well-being and the urban economy.

3.2. Identifying ESs

Subsequently, following the process described in Step 2, the four strategic plans were analyzed. In total, 356 pages were screened by employing NVivo software. According to the coding system, a range of well-established coastal ESs could be identified. Explicit and implicit terms/references concerning coastal ESs could be recorded and summarized (see for more information about this step also [33]). This second step thus provided information about different extents of ES inclusion in the four strategic planning documents (i.e. Table 2). Results show that provisioning services and cultural services were more widely discussed than regulating and supporting services. In this case, ESs that were most frequently discussed by all plans were the provision of coastal space for industrial development and the cultural service of cognitive values. This consistent ES focus may be due to an overarching influence from the high demands of coastal industries and the increasing research need for marine production and safety. By contrast, regulating services of seawater intrusion and algal blooms were only mentioned in one coastal strategic plan, which may indicate that different planning objectives and themes caused

Table 3

Drivers and ESs of trade-offs and synergies included in strategic planning for Jiaozhou Bay.

Driver	Service A	C*	Service B	C*	Service C	C*	Service D	C*	Service E	C*	Examples of document quotes*
Trade-off											
1 Defining an island protection zone	Economic development that changes topography and geomorphology	P	Biodiversity	S							Plan 2, p.23: "designate island protected areas, in which any economic development that may change the island's topography and geomorphology is <i>forbidden</i> for <i>saving</i> rare wild animals and marine species" "defining an island's protected area can <i>preserve</i> natural conditions for biodiversity"
2 Development of estuarial wetlands	Modern manufacturing industry	P	Wetlands	S							Plan 1, p.4: "when developing the estuarial wetlands of Yang river, local modern manufacturing industries should be <i>controlled</i> in terms of spatial allocation, <i>giving priority</i> to the preservation of wetlands in planning" Plan 4, p.26: " <i>limit</i> the scale of land use of industrial development in coastal cities and <i>guide</i> the establishment of ecological intervals (e.g. wetlands and rivers)"
3 Natural shoreline restoration	Intertidal/pond aquaculture	P	Coastal aesthetic sense and landscape	C	Water purification	R					Plan 1, p.9: "strengthen efforts to protect the coastline by <i>stopping</i> intertidal/pond aquaculture to <i>restore</i> its natural coastal condition" Plan 2, p.8: "restore natural shorelines and beautify artificial shorelines with a focus on Jiaozhou Bay, Shidao Bay, Weihai Bay, Zhifu Bay and Laizhou Bay in order to <i>optimize</i> their natural landscape" Plan 4, p.5: "increase efforts to protect coastline, actively promote the legislation of Jiaozhou Bay, <i>stop</i> pond aquaculture to <i>restore</i> natural coastal landscape and to <i>improve</i> the governance of pollution sources, guarantee no more water areas would be shrunk due to reclamation" Plan 4, p.28: "in the important coastal scenic tourist areas, intertidal aquaculture and pond aquaculture should be <i>canceled</i> to <i>restore</i> natural coastal landscape"
4 Shoreline division for reclamation control, industrial development, petrochemical zone control	Land use for industry, agriculture, port development	P	Environmental capacity within the bay, self-purification capacity	R	Landscape resource	C					Plan 3, p.26: "divide a controlling line of reclamation in Jiaozhou Bay to <i>ensure</i> that the proportion of the natural coastline will not decrease; thereby <i>avoiding</i> any change of the seabed topography and the destruction of the natural landscape, as well as the reduction of environmental capacity caused by the change of shoreline shape" Plan 4, p.3: "the Huangdao heavy petrochemical area should be strictly <i>restricted</i> to the planning area, <i>emphasizing</i> environmental protection and pollution reduction to the bay" "during the planning period, if there is a need for industrial expansion, any reclamation is <i>not allowed</i> in Jiaozhou Bay"

Table 3 (continued)

Driver	Service A	C* Service B	C* Service C	C* Service D	C* Service E	C* Examples of document quotes*
						<p>Plan 4, p.29: “controlling the coastal development and construction projects around Jiaozhou Bay will <i>limit</i> the erosion of the bay area and water quality, thereby <i>protecting</i> the marine hydrodynamic conditions and self-purification capacity”</p> <p>Plan 4, p.28: “industrial and port businesses should <i>not be allowed</i> to occupy high-quality beaches and shoreline”</p> <p>Plan 4, p.5: “strictly <i>control</i> the urban land-use scale surrounding the central wetland reserve, <i>creating</i> conditions for the ecological restoration of natural wetlands’ functions”</p>
Synergy						
5 Special agriculture construction	Marine food supply	P Leisure and tourism	C			<p>Plan 2, p.10: “developing high-efficiency agriculture in coastal areas within a leisure and tourism corridor to <i>produce</i> high-quality vegetables, fruit and crops” “<i>promoting</i> certification for pollution-free agricultural products, green food and organic food and cultivating brand products through tourism to <i>enhance</i> agriculture”</p> <p>Plan 3, p.50: “actively <i>expand</i> the agricultural function through cooperative development of tourism, cultural science, experience participation, leisure and other characteristic industries”</p> <p>Plans 4, p.14: “accelerate the cultivation of modern agricultural industry system by <i>emphasizing</i> the research of high-quality species, as well as the establishment of aquaculture base and demonstration area of offshore marine pasture together with leisure, sightseeing and tourism agriculture”</p>
6 Upgrading port function	Shipping	P Port tourism	C			<p>Plan 1, p.4: “focus on creating a tourism industry that <i>features</i> a large industrial port in Tuandao, <i>introducing</i> cruise port and tourism industry, <i>forming</i> a new port economy pattern, and <i>building</i> port economic service area; meanwhile, <i>stimulating</i> the development of tourism, business and leisure industries and <i>shaping</i> the beautiful bay mouth skyline”</p> <p>Plan 1, p.5: “make the west coast <i>form</i> an industrial tourism that is characteristic of a large-scaled industrial port, targeting at the integration and upgrade of Jiaozhou Bay tourism resources”</p>
7 Excavating artificial river, restoring natural waterways	Protection from flood and storm surge	R Water purification	R The landscape of ecology island chain	C		<p>Plan 1, p.3: “excavate the artificial river and restore the natural waterways in Hongdao area for <i>creating</i> a chain of ecological islands in northern Jiaozhou Bay” “<i>enhancing</i> the capabilities of urban areas to prevent damage from flooding, drainage and storm surges” “<i>increasing</i> the environmental capacity for better water</p>

							quality"
8	Constructing regional industrial cultural clusters	Marine culture	C Tourism	C Technology	C		<p>Plan 3, p.85: "promote a deep integration of marine culture, history, economy, science, technology and tourism in terms of accelerating the construction of regional industrial cultural clusters" "vigorously develop new cultural formats, enhance the level of creation industries, and enable the added value of marine cultural industry to achieve at least 10% of the city's total GDP"</p> <p>Plan 3, p.36: "establish a range of comprehensive regional clusters that <i>feature</i> modern fisheries, coastal business tourism, port logistics, modern equipment manufacturing, island protection and sustainable utilization, and popular science education"</p>
9	Building wetlands park or wetlands reserve	Habitat protection	S Ecotourism	C Biodiversity	S Urban air and water purification	R Urban spatial landscape	<p>C Plan 1, p.3: "<i>protect</i> the tidal flat wetlands in Moshui River, Dagu River and Yang River through the <i>establishment</i> of wetlands park with a function of eco-tourism"</p> <p>Plan 2, p.22: "<i>implement</i> the protection and restoration of typical habitats such as tamarix forests, seagrass beds and coastal wetland... to <i>strengthen</i> the protection of marine biodiversity, critical marine ecological environment, and landscape...to <i>maintain</i> the coastal ecological health and functions"</p> <p>Plan 3, p.26: "accelerate the development of urban wetlands parks to <i>improve</i> waterfowl habitat restoration and biodiversity conservation; by doing so, 'a city's green kidney' can be created to increase its capacity of environmental regulation" "make full use of the landscape value and cultural attributes of wetlands to <i>enrich</i> residents' leisure activities"</p>
10	New town construction	House	P Tourism	C Wetlands	S Business	P Marine scientific research, history & culture	<p>C Plan 1, p.5: "to <i>achieve</i> functional complementarity and mutual development, the new urban areas of Shaohai in Jiaozhou City should be in accordance with multi-functional requirements: <i>aggregating</i> the construction of wetlands ecology, shoreline leisure, high-grade residential area, tourism, history, culture and business in one urban waterfront area; using ecological corridors as a skeleton (e.g. water system, greenspace and roads); taking the large water body of the city as a core"</p> <p>Plan 1, p.6: "the new town of Hongdao would <i>rely</i> on its good ecological environment and landscape resources to <i>develop</i> functions of exhibition business, residential leisure, tourism and commerce, marine scientific research, aiming at becoming an important international exhibition center and an administrative and cultural center"</p> <p>Plan 3, p. 18: "gradually integrate the new town</p>

Table 3 (continued)

Driver	Service A	C* Service B	C* Service C	C* Service D	C* Service E	C* Examples of document quotes*
						construction of Shaohai with the development of the new industrial district in Jiaozhou Bay” “cooperatively speed up the construction of residential landscape, tourism, urban commercial area, ecological wetlands and other functional areas to create a modern service industry and a high-end manufacturing industry for the new town”

C*: Category: P-provisioning service, R-regulating service, S-supporting service, C-cultural service. Examples of document quotes*: the words that can indicate positive/negative impacts in terms of drivers-ES and ES-ES are underlined.

diverse ES focuses.

3.3. Inclusion of drivers and ESs

The third step is aimed at identifying drivers, relevant ESs and their relationships on a more aggregated level. For this purpose, various activities (i.e. drivers) were identified involving ESs that were considered to be managed. Subsequently, these codes were grouped into a theme in relation to the same activity. Each theme was named as a relational type. Consequently, Table 3 demonstrates ten typical activities with related ESs, which can be aggregated as ten types of interrelationships. These ten types of interrelationships consist of four trade-off relationships and six synergy relationships. Examples of the document quotes with respect to each type of interrelationship are presented in the final column of Table 3. The key words (e.g. “create” and “limit”) that indicate positive or negative effects are underlined. The text passages in which these key words are embedded are helpful for identifying whether the relationship involves a driver-ES form or a ES-ES form. The “category” columns in Table 3 show to which category each service involved belongs; this may facilitate a more general awareness about which categories of ESs have been actively involved in trade-offs and synergies.

Results of the Jiaozhou Bay case show that the provisioning services were most often regarded to be under direct management, causing changes to other services. For instance, Plan 4 (Type 4) acknowledged that controlling the use of coastal spatial resource for construction projects could affect “marine hydrodynamic conditions and self-purification capacity” (Plan 4, p.29). Cultural, regulating and supporting services more often appeared as positively co-varying services where synergies were concerned. Examples include tourism, marine culture, landscape, water purification, storm surge prevention and maintenance of biodiversity and wetland habitats (Table 3). Moreover, the results also allow for an assessment of the continuity of attention to drivers, trade-offs and synergies within and between the coastal strategic plans under study. Specifically, the four plans all referred to three drivers and their effects on ESs (i.e. controlling reclamation, restoring natural shoreline, and building wetlands park/reserve). There are different focuses among the plans with regard to the mentioning of other drivers and related ESs. For example, regarding Type 10, only Plan 1 and Plan 3 dramatically highlighted the construction of new towns for stimulating multiple ESs.

3.4. Visualizing the ten relational types of drivers and ESs

After the identification of drivers and ESs, the final step of framing diagrams was conducted. First, each type of interrelationship listed in Table 3 was structured by using the symbols of rectangle, dotted arrow and solid arrow (see for an explanation Step 3). Then ten small diagrams were formulated and grouped into two big diagrams by separating trade-offs from synergies (Figs. 3 and 4). For each group, small diagrams were illustrated according to the attribute of drivers and the degree of ES interactions.

As a result, the graphical presentation facilitates an easy way to identify the emphasized drivers and their direct and indirect effects, particularly with regard to the regulating and supporting services. It is now possible to identify which key and potential links may have been overlooked. For instance, in Type 1, defining an island protection area could maintain the habitat function for the increase of biodiversity (supporting service), while the habitat/nursery function of the reserve also provides a spillover effect that is important for commercial fishery (provisioning service) [10,53]. However, the indirect influence on fishery provision was not mentioned in any of the analyzed plans. For other types,

Fig. 3. Relational diagrams of ES trade-offs identified from the Jiaozhou Bay strategic plans (the topmost rectangle is the driver; the rectangles below are ESs; the solid arrow indicates a positive influence; the dotted arrow indicates a negative effect; arrows illustrate the directions of effects; the horizontal axis means the attributes of a driver; the vertical axis shows the degree of ES interactions).

interrelationships pertaining to some regulating services, e.g. carbon storage, algal blooms prevention, and erosion control were also generally underappreciated.

In addition, the diagrams show that the selected strategic plans put little emphasis on temporal and spatial issues that were crucial for ES interrelationships. Regarding the spatial aspect, one example is the wetlands park (Type 9), which could be influenced by pollution from the upper reaches outside administrative boundaries – its management plan was restricted to the local scale rather than a cross-border view. The frequency of activities relative to ecosystems' temporal dynamics is also critical for a better understanding of how a particular activity influences ES changes [20]. However, only the management of reclamation restriction in the bay (Type 4) indicated an awareness of the need to control long-term severe cumulative impacts. There was no other mention of such awareness in the plans.

4. Discussion

4.1. Empirical reflection

The case study results demonstrate how the four-step method presented in this paper could be useful in identifying a range of drivers and ES interrelationships implicitly considered by planners and policy-makers.

The four-step method that has been developed uncovers that different attention is being paid to the four categories of ESs when talking about trade-offs and synergies. Trade-offs are frequently linked to provisioning services, while synergies often involve other categories of services (see Section 3.3). To put this understanding in a further international context, Table 4 illustrates a range of international case studies on ES interrelationships using different approaches. These cases confirm that trade-off decisions, as

perceived by decision-makers, experts, researchers and communities, show a general preference for provisioning services. One reason could be that provisioning services are utilized in regard of exclusive types of spatial use (i.e. landscape or seascape), and another reason is that they are highly tangible and always directly identified [27,21,54]. Diverse approaches reveal that regulating and supporting services are more likely to shape synergistic links in various study areas (Table 4), because they work as functional services and profoundly influence ecosystem resilience [6,11]. Overall, the application of the four-step method to the empirical case of Jiaozhou Bay shows that the findings (Table 3) accord with these general assumptions and reported findings.

Results of the application also include the identification of overlooked links, temporal and spatial issues, and the continuity of plans' attention to ESs (see Sections 3.3 and 3.4). These findings illustrate the added value of the four-step method in empirical studies compared to other methods. First, it is useful to expose which intangible links (particularly concerning regulating and supporting services) are not addressed in strategic planning discourse. It will remind policy-makers of the need to focus on intangible, vulnerable services and indirect impacts. Second, by focusing on specific drivers and the scope of effects on ESs, it is possible to find that there is little emphasis in strategic plans on temporal and spatial issues. It will remind policy-makers of the uptake of temporal and spatial perspectives, which are crucial for managing ES interrelationships [20,21]. Third, content analysis is capable of revealing whether strategic plans lack continuity of attention to ESs [17]. The findings of the Jiaozhou Bay case confirm that the four-step method has such capacity (Section 3.2) and brings the continuity assessment forward to drivers, trade-offs and synergies (Section 3.3). Furthermore, a potential contribution of this four-step method is worth to mention here. Clarifying the interrelationships framed in plans could facilitate a comparison with implementation, finding which links have not been reformed

Fig. 4. Relational diagrams of ES synergies identified from the Jiaozhou Bay strategic plans (the topmost rectangle is the driver; the rectangles below are ESs; the solid arrow indicates a positive influence; the dotted arrow indicates a negative effect; arrows illustrate the directions of effects; the horizontal axis means the attributes of a driver; the vertical axis shows the degree of ES interactions).

into daily decision-making.

Overall, the outcomes reported give planners and policy-makers insights into the importance and possible ways of assessing and managing ES interrelationships. However, it is also important to recognize that such clarification is not a simple task in practice. The integration of ES interrelationships in policies is considerably influenced by complex institutional contexts (e.g. fragmented governance structures and market-oriented preferences). There are challenges that strategic planning will face: for instance, how ES interrelationships can be comprehensively interpreted, when it is necessary to broadly balance different ESs, and how governance can maintain a grip on ES trade-offs and synergies.

4.2. Methodological reflection

The four-step method presented in this paper mainly draws on content analysis and clear cause-effect mechanisms. Content analysis has helped to establish straightforward and detailed qualitative insights of a specific policy situation. Its advantage is to offer a contextual understanding of how ES thinking has been shaped and thereby enhancing decision-making on ES trade-offs and synergies through planning processes [17,18]. Comparing with the other three existing groups of approaches (i.e. mapping, modeling and social-survey analysis), a whole range of ESs can be taken into account through the coding system. This expanding perspective enables more comprehensive discussions on interrelationships than other single-issue ways. Although this method used a broad and perhaps partly inexplicit ES definition and classification promoted by the MA (2005) to create the coding

system, its flexibility leaves sufficient space for further detailed mechanism analysis and, more importantly, an understanding among multiple stakeholders about ES concepts and classifications. The typology promoted by Bennett et al. [11] provides a more causal description of ES interrelationships than the modeling and mapping methods [64]. By adopting this typology, the method presented in this paper provides a step towards an explicit distinction among the cause of relationships, namely, an expanding set of policy interventions (i.e. drivers) and interactions among services.

The scope of the findings suggests that the four-step method and the other three groups of approaches could cross-fertilize each other. Apart from the contextual information and the broad scopes informed by the method presented, its qualitative understanding about the way of implicitly managing ES interrelationships is likely to enhance non-scientific audiences' acceptance of ES quantification approaches [12]. In turn, the content analysis concerning ES mechanisms requires for spatial, biophysical, economic and social-value data to enhance its explicitness and accountability. In particular, perspectives of stakeholders could be investigated through social methods to help with finding indirect interrelationships that have been ignored in plans. Therefore, links would be clearer between drivers and actors' benefits from ES changes. It may provide a way of translating social values back into strategies or even abstract goals for ES governance, and ultimately creates space for solutions.

The method formulated in this paper could also facilitate planning processes. For instance, when planners define the goals and scope, the method may inform a balance in social-economic

Table 4

Common ES trade-offs and synergies of different types of ecosystems and methods.

Source	Type of ecosystems	Study areas	Drivers	Trade-offs (vs.)	Synergies (&)	Methodology
[18] ^a	Coastal	Polish coastal municipalities	No specific	<ul style="list-style-type: none"> • (P-C) ports and fishery vs. beaches recreation • (S-C) biodiversity vs. leisure • (C-C) tourism vs. landscape 		Content analysis
[17] ^a	Urban	Melbourne and Stockholm	Land use change	<ul style="list-style-type: none"> • (P-R) timber production vs. freshwater supply 	<ul style="list-style-type: none"> • (P-C) agriculture and forestry production & recreational services 	Content analysis
[55] ^a	Watershed	USA	Water management	<ul style="list-style-type: none"> • (P-S, P-R) agricultural food vs. soil erosion, flood protection and protection of species 	<ul style="list-style-type: none"> • (R-R) watershed preservation & flood control 	
[27] ^b	Agriculture, forestry, water	Finland, Germany, and Poland	No specific	<ul style="list-style-type: none"> • (P-S, P-R) industrial forestry vs. biodiversity, erosion, natural flood protection, purification of groundwater and natural carbon sinks 	<ul style="list-style-type: none"> • (S-P, C-P) biodiversity and tourism & organic agriculture • (R-R, R-S) flood protection & water purification, erosion prevention, climate regulation and biodiversity 	Survey, interview, focus group discussion
[56] ^b	Estuary wetland	UK	No specific	<ul style="list-style-type: none"> • (P-C, P-R, P-S) fishing and farming vs. recreation, algae and biodiversity maintenance 	<ul style="list-style-type: none"> • (C-C) aesthetic enjoyment & natural heritage 	Workshop, content analysis
[19] ^c	Marine	UK	Marine Protected Areas management		<ul style="list-style-type: none"> • (S-C) species & cultural wellbeing and tourism/nature watching • (S-S, S-R, S-P, S-C) habitats & supporting, regulating, provisioning and cultural services 	Expert workshop
[8] ^c	Coastal	Schleswig-Holstein, Germany	Offshore wind farm construction	<ul style="list-style-type: none"> • (P-C, P-S) offshore wind vs. recreation and habitat 	<ul style="list-style-type: none"> • (P-R, P-P, P-C) renewable energy production & climate regulation, fishery and marine culture 	Questionnaire, researchers workshop
[57] ^b	Territorial	Spain, the Iberian Peninsula	No specific	<ul style="list-style-type: none"> • (P-R, P-C) provisioning vs. regulating and almost all cultural services 		Questionnaire, statistical analysis
[58]	Floodplain	Tully–Murray catchment, Australia	No specific	<ul style="list-style-type: none"> • (P-R) food and fibre production vs. water quality 	<ul style="list-style-type: none"> • (R-C) water quality & floodplain recreational and commercial fisheries 	Statistical analysis
[9]	Pre-urban agricultural	Quebec, Canada	No specific	<ul style="list-style-type: none"> • (P-R, P-C) crop and pork production vs. both regulating and cultural services 		ArcGIS, ES proxies
[59]	Territorial	Denmark	No specific	<ul style="list-style-type: none"> • (P-C, P-R) crop production vs. sense of place, carbon storage, and wetland water purification 	<ul style="list-style-type: none"> • (R-C) carbon storage & sense of place and nature appreciation • (P-P) crop production & livestock production 	ArcGIS, ES proxies
[28]	Watershed	Willamette Basin, Oregon	Land use change	<ul style="list-style-type: none"> • (P-R, P-S) agricultural crop products, timber harvest, and rural–residential housing vs. hydrological services, soil conservation, carbon sequestration, and biodiversity conservation 	<ul style="list-style-type: none"> • (S-R, S-P, S-C) biodiversity conservation & other ES 	InVEST
[60]	Watershed	Lake Victoria Basin, East Africa	No specific	<ul style="list-style-type: none"> • (P-R) agricultural production vs. sediment control 		Biophysical models and GIS
[61]	Forrest	Jonkershoek Valley, South Africa	Afforestation	<ul style="list-style-type: none"> • (P-R) timber production vs. water supply 	<ul style="list-style-type: none"> • (R-P) carbon sequestration & timber production 	Ecological-economic model
[62]	Rural-urban	Leipzig-Halle region, Germany	Soil sealing; brownfield restoration	<ul style="list-style-type: none"> • (P-C) food supply vs. recreation potential • (P-R) food supply vs. climate regulation • (C-R) recreation vs. carbon storage 	<ul style="list-style-type: none"> • (S-C) bird species diversity & recreation • (P-R) food supply & carbon storage • (S-R) biodiversity potential & carbon storage 	Biophysical models, mapping
[63]	Watershed	Grote Nete Basin, Belgium	No specific	<ul style="list-style-type: none"> • (P-R) food production vs. climate regulation • (P-R) wood production vs. climate regulation 		Model and mapping

^a ES trade-offs and synergies perceived by decision-makers and planners.^b ES trade-offs and synergies perceived by stakeholders (e.g. fishers, NGOs, planners, sectoral workers and local communities).^c ES trade-offs and synergies perceived by experts or researchers.

and ecological goals that affect drivers and related ESs. During the stage of designing strategies, the visualized causal description could make the proposal explicit and understandable for actors, reminding them overlooked links. In the stage of revision and approval, suggestions on managing key drivers and their indirect, cumulative impacts to reduce conflicts could be put forward based on this method. Finally, the method may also be helpful to assess whether the implementation processes produced outcomes that are synchronized with the consideration of interrelationships as presented in plans.

The four-step method is only a preliminary step towards incorporating ES trade-offs and synergies into coastal strategic planning, and there are challenges facing implementation. First, different planning contexts determine which and to what extent diverse ESs can be acknowledged within a coastal area. Sometimes, the interpretation of policy documents is not straightforward, making it hard to code and quantify ESs. Second, given the guiding role played by strategic planning, only a few detailed ES interrelationships could be described. Third, a dominant activity (one with an intensive or frequent influence) co-exists with other activities that have relatively minor effects [20]. This fact adds complexity to ES interrelationships and the long-term cumulative impacts analysis. Thus, it is a real challenge to identify and manage all possible drivers and the different extents of their impacts. Moreover, quantifying ESs across landscapes or seascapes and through time, and monitoring small changes in the interrelationships are also difficult [11], but it would further refine the approach.

5. Conclusion

This paper argued that a more explicit and integrated inclusion of trade-offs and synergies among ESs will make coastal strategic planning more adaptive and sustainable, and that a structured method to assess this inclusion is needed. A four-step method is formulated in this research that depends on content analysis with a focus of ES-interrelationship mechanisms. The application in a case study showed that the method is useful to identify which drivers and ES interrelationships may be formulated in policy language in coastal strategic plans. It can reveal critical information in agreement with other studies and add values with regard to identify overlooked interrelationships, temporal and spatial issues, and the continuity of plans' attention. The four-step method distinguishes itself among other approaches by informing contextual information, identifying a wide scope of drivers and ESs and their consequences based on a more causal mechanism. It has potentials of cross-fertilizing other approaches. These efforts may broaden strategic planning discussions, make ES integration more explicit, and inform practical planning processes in different ways. Therefore, this four-step method is a worthwhile starting point to inform better understanding of how current coastal strategic plans may frame ES interrelationships.

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